

**Report of: Heads of Financial & Asset Management**

**To: Executive Board and Council**

**Date: 28th January and 18<sup>th</sup> February 2007**

**Item No: 6**

**Title of Report : Budget 2008-09 to 20010-11**

### Summary and Recommendations

**Purpose of report:** To present the Council's budget for approval and recommendation to Council.

**Key decision:** No

**Portfolio Holder:** Cllr. Jim Campbell, Better Finances

**Scrutiny Responsibility:** Finance

**Ward(s) affected:** All

**Report Approved by:**

Cllr. John Goddard, Leader of the Council

Cllr. Jim Campbell, Better Finances

Lindsay Cane, Legal and Democratic Services

**Policy Framework:** Financial Stability

**Recommendation(s):** Executive Board are asked to recommend that Council:

- a) approves the General Fund budget at Section 1 of the budget book
- b) approves the Housing Revenue Account budget at Section 2 of the budget book and an average rent increase of 6.25%
- c) approves the capital programme
- d) approves the allocation of the next tranche of one-off funds received to replace the General Fund budget risk contingency for high risk savings, up to the value of 100% of the high risk savings
- e) approves that all growth spending items can only proceed once the Section 151 officer is assured that savings are being delivered (paragraph 14) and following the approval of a business case by Executive Board as set out in paragraph 13

- f) agrees that in determining the 2007-08 financial outturn, the Chief Executive and Section 151 Officer can approve technical adjustments of funds between revenue and capital in order to optimise the Council's financial position in line with the Medium Term Financial Strategy

### **Summary**

1. This is the third of the three reports that inform our budget process for the three years beginning 2008-09 and sets out our detailed budget position for each year.
2. This third report in the series provides details of feedback from consultation, the final list of savings, the availability and application of funding for new initiatives and identifies the remaining risks within the budget.
3. Appendix 2 is the draft Budget Book and comprises:
  - Section 1 - a summary of the General Fund and three year savings plans
  - Section 2 - a summary of the Housing Revenue Account
  - Section 3 - a summary of the capital programme and funding
  - Section 4 - Fees and Charges
4. The report preceding this report on the Executive Board agenda is the Medium Term Financial Strategy (MTFS). This sets the context for the budget setting and identifies some longer term aims of the Council. This budget reflects progress towards these aims particularly in respect of funding the General Fund repairs and maintenance backlog and less reliance on asset disposals.

### **Budget Consultation**

5. During the previous three months we have carried out a number of consultation exercises involving more than 650 people. The administration has taken account of the conclusions of the consultation and will be providing feedback to those who took part.
6. The results of consultation are reported in Appendix 1. These show that there was general agreement to:
  - Spend less and/or find alternative ways of funding Leisure Centres, Street Wardens, CCTV and private housing grants;
  - To charge the public more for environmental services, toilets and planning;
  - To spend more on affordable housing and recycling;
  - To look for more efficiencies in managing parks and community centres.

## General Fund

7. Executive Board on January 7<sup>th</sup> received a report that presented a balanced budget for 2008-09 and a projected budget gap of £1.3m in 2009-10 and £2.5m in 2010-11.
8. Ongoing work has identified some further changes to budget savings proposals:
  - Savings of £146k may no longer be made and have therefore not been included in savings totals;
  - There is a requirement to passport funding of £71k received as part of Revenue Support Grant to the Oxfordshire Waste Partnership.
  - Recalculation of Service Level agreements means that the General Fund costs increase by £73k (the HRA budget includes a corresponding decrease). Alignment of assumptions on interest on HRA balances means that the net impact on the General Fund is £23k.
9. These changes create a shortfall of £240k in 2008-09. In addition, the administration has proposed spend on discretionary HMO licensing which will add ongoing costs of £50k per annum. The budget "gap" for 2008-09 is therefore £290k.
10. The budget can be balanced by the contingency for high risk savings of £290k (this was calculated as 50% of the value of high risk savings). This use of the contingency means that there is now no provision for non delivery of savings and it is proposed that the Council earmarks any new one-off money to replace this provision, up to 100% of the high risk savings. It is expected that we will receive an allocation of LABGI for 2007 but both the amount to be distributed and the method of allocation have not yet been announced by CLG.

## Review of Provisions & Reserves

11. General Fund reserves are expected to be above the £3million minimum level. forecast to be £3,037k at 31<sup>st</sup> March 2008.
12. As reported in early January, the Council can release the provision for the impact of the triennial pensions review of £1.1m. In addition to this there is £600k of one-off money (additional LABGI for 2006, PDG, PRG) received in 2007-08 that had been set aside to fund additional spend in the current financial year. These one-off funds have been earmarked for:
  - the costs of the senior management restructure £750k

- Collection Fund deficit £100k
- known changes to the current year budget and risks of delivery £200k

This leaves £650k of one-off funding for allocation to new projects as detailed below.

### **New Spending**

13. All new spending proposals will only proceed when the Head of Service has prepared a business case that is submitted to Executive Board for approval. The business case must confirm costs and measurable outcomes, and in the case of spend-to-save proposals the rate of return generated by savings.
14. Any discretionary spending including growth items will not be commissioned until, through budget monitoring, the Section 151 Officer is assured that savings are being achieved
15. A food waste pilot has been identified as a priority and will run in 2008-9 ahead of the introduction of the full scheme in 2009-10. Estimated costs are £95k revenue for 2008-09 net of grant funding from the Oxfordshire Waste Partnership.
16. Specific spend-to-save projects to install fitness facilities at Barton (£90k) and solar panels at Hinksey (£50k) are to be included.
17. £210k is to be used to introduce an invest- to-save fund. This is necessary if the Council is going to move ahead with the transformational and procurement projects it has identified.. Examples of future use could be to cover market testing of the Leisure Service, and get projects like CRM and the movement of the server off the ground.
18. Further one-off spends now proposed reflect the Council's priorities, in particular in tackling the impacts of climate change and in social inclusion. There is also a proposal to investigate establishing an Oxford Card giving residents discounts to facilities in their city and £13k is proposed to carry out an appraisal of this scheme.

19. A summary of proposed one-off spending is set out in the following table:

<b>Project Description</b>	<b>£k</b>
Food waste pilot	95
Fitness facilities at Barton	90
Install solar panels at Hinksey	50
Invest-to-save fund for transformational and procurement initiatives	210
Flood prevention measures	50
Fuel poverty mitigation	50
Holiday play schemes	30
Work on empty homes	40
Tree planting programme	20
Feasibility study for Oxford Residents' Card	13
<b>Total</b>	<b>648</b>

20. The extension of the HMO licensing scheme at a cost of £50k per annum is also included in the budget. This is an ongoing cost and has been dealt with in paragraph 7 on balancing the budget.
21. A new project is included in the budget to move the Tourist Information Centre to the Town Hall. Implementation costs of £90k will be funded either from repairs budgets or through Prudential Borrowing, and the project will generate savings of £50k per annum from 2009-10 onwards.

### **Risks**

22. The principal risks to the budget for 2008-09 remain the ultimate cost of implementing single status, and of the national concessionary fares scheme that commences on 1<sup>st</sup> April 2008. The general uncertainty of the current economic climate also brings risks as the Council relies heavily on fees and charges. These factors are taken into account in the Section 151 Officer's recommendation on the minimum level of balances.

### **Quarter 3 monitoring**

23. This report is going to print too early to have detailed monitoring information and an updated year-end forecast for the third quarter of 2007-08. Officers have earmarked £200k to cover known changes to spending.

### **Housing Revenue Account**

24. The Housing Subsidy Determination has now been received. This confirms the figures detailed in the January report. Officers have responded to the draft determination and will continue to follow-up the objections to both the 2007-8 determination and this latest determination.
25. The determination also provides guidance on setting the level of rents. For the past two years the guidance has restricted increases to 5%. For 2008/09 the rent convergence formula is used. Applying the formula would give an average rent increase in 2008/09 of 6.25%, though individual rent increases range from 3.8% to 10.4%. The maximum increase the formula allows is 4.4% (RPI plus 0.5%) plus £2 per week. For properties on lower rents the £2 element is a larger percentage. The lower rent increases related to properties where rent convergence to formula is nearing completion.

### **Capital programme and funding**

#### **General Fund**

26. Following consideration of the Capital budget, the main change required is to delete the Christmas Lights scheme (£43k) and replace it with capital costs associated with the Pilot Food Waste scheme.
27. It is likely that the Rose Hill redevelopment funding will not be needed but this can only be actioned when it is known if the claim for Social Housing Grant is successful. This will release sufficient funding to remove the programme deficit and allow the IT ongoing investment programme to proceed.
28. The proposed strategy is to move away from funding capital expenditure with capital receipts to banking the receipts to generate interest income. Once the General Fund revenue budget is balanced for each year in the three year period in the Medium Term Financial Strategy, additional interest receipts can be set aside to fund Prudential Borrowing to enable priority capital schemes to proceed.

#### **HRA**

29. The main focus of the capital programme is still to meet the decent homes standard by December 2010. Structural works relating to the

Tower Blocks are not included in the capital programme. A specialist consultant will be used to appraise longer-term options. The Council also owns a number of 'Non-traditional' properties that have known defects. They are currently being assessed and the results will determine their longer-term future. Feasibility studies will be undertaken, the results of which will allow members to make informed decisions. The capital programme and the funding shortfall will be updated as these decisions are made.

### **Next Steps**

30. The political parties have agreed that, following Executive Board, there will be informal negotiations ahead of the Council meeting. This budget will go to Council on February 18<sup>th</sup> for approval. At the same meeting the Council tax will be set.
31. Within 28 days of the Budget being approved a detailed Budget Book will be produced.

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### **Background papers:**

Budget Report – Executive Board 7<sup>th</sup> January 2008

## OCC Consultation Results

**Kristine Beuret OBE**  
**Director**  
**Social Research Associates**



## The three activities (Nov – Dec 2007)

- Citizens Jury 10 people
- Citizens Panel 429 people
- Staff Consultation 225 staff

## Areas of Agreement: Spend less

- Leisure Centres
- Area Committees
- Street wardens and CCTV
- Park and Ride
- Grants to improve private housing

## Areas of Agreement: Charge More

- Licensing HMO
- Environmental services (e.g. rodents, removal of large refuse items)
- Tourism
- Toilets
- Planning

## Areas of Agreement: Spend more

- Affordable Housing
- Homelessness
- Recycling
- Street cleaning

## Areas of Agreement: Efficiencies

- Parks
- Collection of Council Tax
- Housing Benefit administration
- Tougher on benefit fraud
- Community Centres



**Particular issues:  
Citizens Jury & Citizens Panel**

- Public transport
- Flooding
- Spend more on consultation and communication
- Flooding

**Particular issues: Staff**

- More cross departmental and inter Council working and communication.
- Need Council wide information processing and IT strategy.
- Better offsite systems of communication.
- Develop internal training and career progression including more gradations for staff appraisal.
- Get tougher with absenteeism but also support with occupational health issues.

**Conclusion**

- Well received after initial scepticism.
- Feedback essential.
- Case for continuing with Council wide strategic approach.
  - ◆ Why are we consulting?
  - ◆ What do we specifically want to know?
  - ◆ Cost effective techniques

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# **Oxford City Council Budget Book 2008-09**



**Oxford**

**City Council**

**Budget Book**

**2008 – 09**

# **BUDGET BOOK 2008-09**

## **Section 1 – General Fund**

Budget Summary 2008-09

Detailed analysis by Service

Proposed Three Year Savings

Three year budget projection

## **Section 2 – Housing Revenue Account**

Budget Summary 2008-09

Proposed Savings

Three Year Budget Projection

## **Section 3 – Capital Programme**

General Fund Capital Programme

HRA Capital Programme and Funding

## **Section 4 – Fees and Charges**

# General Fund

2008 – 2009

## GENERAL FUND BUDGET 2008-09

	Gross Expenditure £	Gross Income £	Net Controllable Expenditure £	SLAs And Capital Charges £	Total Budget £
<b>Business Units</b>					
Strategy and Review	2,335,753	(812,412)	1,523,341	(133,960)	1,389,381
Chief Executive Business Unit	687,361	0	687,361	(687,361)	0
Corporate & Democratic Core	625,579	0	625,579	2,971,912	3,597,491
Chief Executive	(236,175)	0	(236,175)	0	(236,175)
<b>Chief Executive</b>	<b>3,412,518</b>	<b>(812,412)</b>	<b>2,600,106</b>	<b>2,150,591</b>	<b>4,750,697</b>
Area Co-Ordinators	532,249	0	532,249	(207,655)	324,594
Community Housing	6,242,145	(2,557,010)	3,685,135	509,636	4,194,771
Neighbourhood Renewal	4,173,420	(410,385)	3,763,035	1,168,801	4,931,836
Environmental Health	2,667,985	(703,373)	1,964,612	431,324	2,395,936
Built Environment	3,054,598	(879,951)	2,174,647	(1,163,208)	1,011,439
Planning	2,401,261	(1,087,527)	1,313,734	543,017	1,856,751
Housing Health & Community	(134,000)	0	(134,000)	0	(134,000)
<b>City Regeneration</b>	<b>18,937,658</b>	<b>(5,638,246)</b>	<b>13,299,412</b>	<b>1,281,915</b>	<b>14,581,327</b>
Revenues & Benefits	2,995,473	(1,640,441)	1,355,032	1,821,764	3,176,796
Customer Services	1,293,627	0	1,293,627	(1,246,001)	47,626
City Works	19,122,079	(9,901,482)	9,220,597	2,277,979	11,498,576
Transport & Parking	4,896,109	(7,062,767)	(2,166,658)	1,755,777	(410,881)
Leisure And Cultural Services	5,943,592	(3,372,591)	2,571,001	2,008,791	4,579,792
<b>City Services</b>	<b>34,250,880</b>	<b>(21,977,281)</b>	<b>12,273,599</b>	<b>6,618,310</b>	<b>18,891,909</b>
Human Resources	2,148,241	(12,117)	2,136,124	(1,286,568)	849,556
Financial & Asset Management	2,957,292	(6,354,760)	(3,397,468)	(1,435,840)	(4,833,308)
Legal & Democratic Services	2,051,330	(80,200)	1,971,130	(1,738,321)	232,809
Business Systems	1,329,804	0	1,329,804	(1,329,804)	0
Facilities Management	1,390,627	(580,272)	810,355	(358,420)	451,935
Finance & Corporate Services	(40,000)	0	(40,000)	0	(40,000)
<b>Support Services</b>	<b>9,837,294</b>	<b>(7,027,349)</b>	<b>2,809,945</b>	<b>(6,148,953)</b>	<b>(3,339,008)</b>
<b>Total Business Unit Expenditure</b>	<b>66,438,350</b>	<b>(35,455,288)</b>	<b>30,983,062</b>	<b>3,901,863</b>	<b>34,884,925</b>
<b>Corporate Accounts</b>					
Local Cost Of Benefits					(100,000)
Asset Management Revenue Account					(1,286,280)
Transfer To Capital Reserve					(5,553,019)
Investment Income					(2,428,922)
Interest Payable					1,441,690
Pension Increase (2.3%)					567,000
<b>Total Expenditure</b>					<b>27,525,394</b>
<b>Funding</b>					
External Funding (2% per annum)					16,365,705
Council Tax (2% per annum)					11,332,954
Less assumed parish precept (4% per annum)					(173,265)
<b>Total Funding Available</b>					<b>27,525,394</b>
<b>(Surplus)/Deficit for year</b>					<b>0</b>

**GENERAL FUND BUDGET 2008-09**

<b>Chief Executive</b>	<b>Gross Expenditure £</b>	<b>Gross Income £</b>	<b>Net Controllable Expenditure £</b>	<b>SLAs And Capital Charges £</b>	<b>Total Budget £</b>
<b><u>Business Units</u></b>					
<b>Strategy and Review</b>					
Destination Oxford	0	0	0	206	206
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>206</b>	<b>206</b>
<b>Strategic Policy</b>					
Economic Development & Promotion	134,766	0	134,766	6,000	140,766
Enterprise Centre	44,973	(93,500)	(48,527)	23,935	(24,592)
Social Inclusion	55,429	0	55,429	19,300	74,729
Strategic Policy	0	0	0	(1,318)	(1,318)
Emergency Planning	35,477	0	35,477	5,184	40,661
<b>Total Strategic Policy</b>	<b>270,645</b>	<b>(93,500)</b>	<b>177,145</b>	<b>53,101</b>	<b>230,246</b>
<b>Partnerships</b>					
Oxford Waterways	0	0	0	33,846	33,846
West End Regeneration	103,000	0	103,000	3,070	106,070
Tourism Expenses	155,871	(4,000)	151,871	20,562	172,433
Equalities Work	50,566	0	50,566	5,903	56,469
Sustainable Development	5,000	0	5,000	87	5,087
LSP/Community Strategy	57,095	(12,000)	45,095	5,583	50,678
Partnerships	0	0	0	(329)	(329)
<b>Total Partnerships</b>	<b>371,532</b>	<b>(16,000)</b>	<b>355,532</b>	<b>68,722</b>	<b>424,254</b>
<b>Review</b>					
Web Development	40,000	(2,000)	38,000	46	38,046
<b>Total Review</b>	<b>40,000</b>	<b>(2,000)</b>	<b>38,000</b>	<b>46</b>	<b>38,046</b>
<b>Tourist Information Centre</b>					
Oxford Information Centre	600,258	(609,412)	(9,154)	62,219	53,065
<b>Total Tourist Information Centre</b>	<b>600,258</b>	<b>(609,412)</b>	<b>(9,154)</b>	<b>62,219</b>	<b>53,065</b>
<b>Team Management</b>					
Team Management	60,000	0	60,000	(329)	59,671
Corporate Projects Team	66,688	0	66,688	(8,491)	58,197
Performance Management	120,511	0	120,511	(120,511)	0
<b>Total Team Management</b>	<b>247,199</b>	<b>0</b>	<b>247,199</b>	<b>(129,331)</b>	<b>117,868</b>
<b>Crime Strategy</b>					
Crime Strategy	243,557	(87,000)	156,557	56,077	212,634
PCSO's	209,000	0	209,000	552	209,552
<b>Total Crime Strategy</b>	<b>452,557</b>	<b>(87,000)</b>	<b>365,557</b>	<b>56,629</b>	<b>422,186</b>
<b>Media &amp; Communications</b>					
Media & Communications	248,562	(1,500)	247,062	(247,062)	0
Your Oxford	49,000	0	49,000	119	49,119
Consultation	56,000	(3,000)	53,000	1,391	54,391
<b>Total Media &amp; Communications</b>	<b>353,562</b>	<b>(4,500)</b>	<b>349,062</b>	<b>(245,552)</b>	<b>103,510</b>
<b>Total Strategy and Review</b>	<b>2,335,753</b>	<b>(812,412)</b>	<b>1,523,341</b>	<b>(133,960)</b>	<b>1,389,381</b>

6.15

**GENERAL FUND BUDGET 2008-09**

<b>Chief Executive</b>	<b>Gross Expenditure £</b>	<b>Gross Income £</b>	<b>Net Controllable Expenditure £</b>	<b>SLAs And Capital Charges £</b>	<b>Total Budget £</b>
<b><u>Business Units</u></b>					
<b>Chief Executive Business Unit</b>					
<b>Chief Executive, Directors &amp; Corporate Secretariat</b>					
CHEX, Directors & Corp Secretariat	687,361	0	687,361	(687,361)	0
<b>Total Chief Executive, Directors &amp; Corporate Secretariat</b>	<b>687,361</b>	<b>0</b>	<b>687,361</b>	<b>(687,361)</b>	<b>0</b>
<b>Total Chief Executive Business Unit</b>	<b>687,361</b>	<b>0</b>	<b>687,361</b>	<b>(687,361)</b>	<b>0</b>
<b>Corporate &amp; Democratic Core</b>					
<b>Corporate &amp; Democratic Core</b>					
Corporate Management (Trading - Pension/Retirem't)	12,094	0	12,094	0	12,094
Corp Man Supp Services (CIPFA Defn)	613,485	0	613,485	2,971,912	3,585,397
<b>Total Corporate &amp; Democratic Core</b>	<b>625,579</b>	<b>0</b>	<b>625,579</b>	<b>2,971,912</b>	<b>3,597,491</b>
<b>Total Corporate &amp; Democratic Core</b>	<b>625,579</b>	<b>0</b>	<b>625,579</b>	<b>2,971,912</b>	<b>3,597,491</b>
<b>Chief Executive</b>					
<b>Chief Executive</b>					
Chief Executive	(236,175)	0	(236,175)	0	(236,175)
<b>Total Chief Executive</b>	<b>(236,175)</b>	<b>0</b>	<b>(236,175)</b>	<b>0</b>	<b>(236,175)</b>
<b>Total Chief Executive</b>	<b>(236,175)</b>	<b>0</b>	<b>(236,175)</b>	<b>0</b>	<b>(236,175)</b>
<b>Total Chief Executive</b>	<b>3,412,518</b>	<b>(812,412)</b>	<b>2,600,106</b>	<b>2,150,591</b>	<b>4,750,697</b>



**GENERAL FUND BUDGET 2008-09**

<b>City Regeneration</b>	<b>Gross Expenditure £</b>	<b>Gross Income £</b>	<b>Net Controllable Expenditure £</b>	<b>SLAs And Capital Charges £</b>	<b>Total Budget £</b>
<b>Business Units</b>					
<b>Area Co-Ordinators</b>					
<b>Area Co-Ordinators</b>					
Area Co-Ordinators	240,834	0	240,834	(240,834)	0
<b>Total Area Co-Ordinators</b>	<b>240,834</b>	<b>0</b>	<b>240,834</b>	<b>(240,834)</b>	<b>0</b>
<b>Area Committee Budgets</b>					
North - Area Committee	31,361	0	31,361	5,734	37,095
Central, South & West - Area Committee	42,836	0	42,836	5,519	48,355
North East - Area Committee	65,685	0	65,685	5,363	71,048
South East - Area Committee	68,647	0	68,647	5,356	74,003
East - Area Committee	44,327	0	44,327	5,931	50,258
Cowley - Area Committee	38,559	0	38,559	5,276	43,835
<b>Total Area Committee Budgets</b>	<b>291,415</b>	<b>0</b>	<b>291,415</b>	<b>33,179</b>	<b>324,594</b>
<b>Total Area Co-Ordinators</b>	<b>532,249</b>	<b>0</b>	<b>532,249</b>	<b>(207,655)</b>	<b>324,594</b>
<b>Community Housing</b>					
<b>Community Housing Management</b>					
Community Housing Management	83,055	0	83,055	(4,731)	78,324
<b>Total Community Housing Management</b>	<b>83,055</b>	<b>0</b>	<b>83,055</b>	<b>(4,731)</b>	<b>78,324</b>
<b>Housing Options &amp; Allocations</b>					
Housing Options & Allocations	1,291,769	0	1,291,769	257,673	1,549,442
<b>Total Housing Options &amp; Allocations</b>	<b>1,291,769</b>	<b>0</b>	<b>1,291,769</b>	<b>257,673</b>	<b>1,549,442</b>
<b>Homelessness Accomodation Costs</b>					
Homelessness Running Expenditure	727,500	(10,000)	717,500	29,735	747,235
Private Lease Scheme	2,182,225	(1,677,073)	505,152	18,350	523,502
Service Development Team	176,740	0	176,740	3,495	180,235
<b>Total Homelessness Accomodation Costs</b>	<b>3,086,465</b>	<b>(1,687,073)</b>	<b>1,399,392</b>	<b>51,580</b>	<b>1,450,972</b>
<b>Home Choice</b>					
Home Choice Scheme	510,341	14,000	524,341	241,702	766,043
<b>Total Home Choice</b>	<b>510,341</b>	<b>14,000</b>	<b>524,341</b>	<b>241,702</b>	<b>766,043</b>
<b>Housing Advice</b>					
Housing Advice	72,369	0	72,369	159	72,528
<b>Total Housing Advice</b>	<b>72,369</b>	<b>0</b>	<b>72,369</b>	<b>159</b>	<b>72,528</b>
<b>Choice Based Lettings</b>					
Choice Base Lettings Scheme	34,117	0	34,117	20,511	54,628
<b>Total Choice Based Lettings</b>	<b>34,117</b>	<b>0</b>	<b>34,117</b>	<b>20,511</b>	<b>54,628</b>
<b>Elderly Services</b>					
Mobile Warden Service	454,668	(508,000)	(53,332)	37,003	(16,329)
The Control Centre	445,990	(296,833)	149,157	(42,619)	106,538

6.17

**GENERAL FUND BUDGET 2008-09**

<b>City Regeneration</b>	<b>Gross Expenditure £</b>	<b>Gross Income £</b>	<b>Net Controllable Expenditure £</b>	<b>SLAs And Capital Charges £</b>	<b>Total Budget £</b>
<b>Business Units</b>					
<b>Total Elderly Services</b>	<b>900,658</b>	<b>(804,833)</b>	<b>95,825</b>	<b>(5,616)</b>	<b>90,209</b>
<b>Homelessness Service &amp; Private Lease Scheme</b>					
Single Homeless Team	78,365	0	78,365	2,255	80,620
Housing Development Team	185,006	(79,104)	105,902	(53,897)	52,005
<b>Total Homelessness Service &amp; Private Lease Scheme</b>	<b>263,371</b>	<b>(79,104)</b>	<b>184,267</b>	<b>(51,642)</b>	<b>132,625</b>
<b>Total Community Housing</b>	<b>6,242,145</b>	<b>(2,557,010)</b>	<b>3,685,135</b>	<b>509,636</b>	<b>4,194,771</b>
<b>Neighbourhood Renewal</b>					
<b>Community Development</b>					
Play & Youth Development	81,143	(1,651)	79,492	5,998	85,490
Childrens Holiday Activities	126,567	0	126,567	339	126,906
Local Food Development Officer	38,867	0	38,867	3,143	42,010
Health Promotion	44,483	0	44,483	3,166	47,649
Substance Misuse	63,134	(22,537)	40,597	3,602	44,199
Blackbird Leys Well Being Hub Project	100,000	(100,000)	0	(80)	(80)
<b>Total Community Development</b>	<b>454,194</b>	<b>(124,188)</b>	<b>330,006</b>	<b>16,168</b>	<b>346,174</b>
<b>Community Centres</b>					
Community Centres Premises & Running Costs	51,535	0	51,535	636,731	688,266
44B Princes Street	7,215	(11,994)	(4,779)	751	(4,028)
Asian Cultural Centre	48,865	0	48,865	3,670	52,535
Barton Community Centre	101,354	(9,236)	92,118	183,683	275,801
Jubilee 77	15,038	(6,856)	8,182	241	8,423
Blackbird Leys Community Centre	78,180	(31,642)	46,538	4,825	51,363
Community Centres Management	56,549	(1,614)	54,935	9,502	64,437
<b>Total Community Centres</b>	<b>358,736</b>	<b>(61,342)</b>	<b>297,394</b>	<b>839,403</b>	<b>1,136,797</b>
<b>Community Recreation</b>					
Northway Sports Centre	7,855	(4,535)	3,320	18,446	21,766
East Oxford Games Hall	30,184	(18,898)	11,286	15,583	26,869
<b>Total Community Recreation</b>	<b>38,039</b>	<b>(23,433)</b>	<b>14,606</b>	<b>34,029</b>	<b>48,635</b>
<b>Community Grants</b>					
City Wide Annual Grants	167,954	0	167,954	360	168,314
Area Committee Grants	152,161	0	152,161	287	152,448
Small Grants / Contingency	26,028	0	26,028	58	26,086
Partnership Grants & Grants Admin	932,221	0	932,221	4,983	937,204
<b>Total Community Grants</b>	<b>1,278,364</b>	<b>0</b>	<b>1,278,364</b>	<b>5,688</b>	<b>1,284,052</b>
<b>Street Wardens</b>					
Street Wardens (Council Provision)	509,585	(15,000)	494,585	34,608	529,193
<b>Total Street Wardens</b>	<b>509,585</b>	<b>(15,000)</b>	<b>494,585</b>	<b>34,608</b>	<b>529,193</b>
<b>Housing Development</b>					
Housing Advice	37,134	0	37,134	5,815	42,949

**GENERAL FUND BUDGET 2008-09**

<b>City Regeneration</b>	<b>Gross Expenditure £</b>	<b>Gross Income £</b>	<b>Net Controllable Expenditure £</b>	<b>SLAs And Capital Charges £</b>	<b>Total Budget £</b>
<b>Business Units</b>					
<b>Total Housing Development</b>	<b>37,134</b>	<b>0</b>	<b>37,134</b>	<b>5,815</b>	<b>42,949</b>
<b>Housing Grants</b>					
Non-HRA Housing Grants	394,887	0	394,887	1,225	396,112
<b>Total Housing Grants</b>	<b>394,887</b>	<b>0</b>	<b>394,887</b>	<b>1,225</b>	<b>396,112</b>
<b>Anti-social Behaviour Order</b>					
Crime & Nuisance Action Team (CANACT)	362,382	(84,204)	278,178	63,864	342,042
<b>Total Anti-social Behaviour Order</b>	<b>362,382</b>	<b>(84,204)</b>	<b>278,178</b>	<b>63,864</b>	<b>342,042</b>
<b>International Exchange</b>					
International Exch - Bonn	1,266	(512)	754	102	856
International Exch - Leiden	1,582	0	1,582	0	1,582
International Exch - Leon	580	(563)	17	0	17
PERM	580	0	580	0	580
International Exch - Other	54,837	0	54,837	7,473	62,310
Youth Opera Project	0	(4,198)	(4,198)	138	(4,060)
<b>Total International Exchange</b>	<b>58,845</b>	<b>(5,273)</b>	<b>53,572</b>	<b>7,713</b>	<b>61,285</b>
<b>Neighbourhood Renewal Services</b>					
Neighbourhood Renewal Services	318,325	0	318,325	137,687	456,012
<b>Total Neighbourhood Renewal Services</b>	<b>318,325</b>	<b>0</b>	<b>318,325</b>	<b>137,687</b>	<b>456,012</b>
<b>Social Inclusion</b>					
Sure Start	52,160	(20,000)	32,160	4,363	36,523
Social Inclusion	40,702	(30)	40,672	3,185	43,857
Closing the Gap (Social Inclusion)	0	0	0	1,297	1,297
<b>Total Social Inclusion</b>	<b>92,862</b>	<b>(20,030)</b>	<b>72,832</b>	<b>8,845</b>	<b>81,677</b>
<b>Funded Schemes</b>					
Anti Social Behaviour Programme (Home Office)	66,951	(50,000)	16,951	2,757	19,708
Family Support Project ('05/06)	25,827	(25,000)	827	2,740	3,567
Active Community Sports	0	0	0	5,840	5,840
<b>Total Funded Schemes</b>	<b>92,778</b>	<b>(75,000)</b>	<b>17,778</b>	<b>11,337</b>	<b>29,115</b>
<b>City Centre / CCTV</b>					
CCTV	177,289	(1,915)	175,374	2,419	177,793
<b>Total City Centre / CCTV</b>	<b>177,289</b>	<b>(1,915)</b>	<b>175,374</b>	<b>2,419</b>	<b>177,793</b>
<b>Total Neighbourhood Renewal</b>	<b>4,173,420</b>	<b>(410,385)</b>	<b>3,763,035</b>	<b>1,168,801</b>	<b>4,931,836</b>
<b>Environmental Health</b>					
<b>General Management</b>					
General Management	111,692	0	111,692	110,095	221,787
<b>Total General Management</b>	<b>111,692</b>	<b>0</b>	<b>111,692</b>	<b>110,095</b>	<b>221,787</b>
<b>Occupational &amp; Residential Health &amp; Safety</b>					

## GENERAL FUND BUDGET 2008-09

City Regeneration	Gross Expenditure £	Gross Income £	Net Controllable Expenditure £	SLAs And Capital Charges £	Total Budget £
<b>Business Units</b>					
Occupational & Residential Health & Safety	540,915	(140,472)	400,443	57,880	458,323
Target Hardening	28,000	(3,090)	24,910	587	25,497
<b>Total Occupational &amp; Residential Health &amp; Safety</b>	<b>568,915</b>	<b>(143,562)</b>	<b>425,353</b>	<b>58,467</b>	<b>483,820</b>
<b>Food Safety</b>					
Food Safety	278,725	(113,734)	164,991	41,075	206,066
Training (Food)	10,000	(43,165)	(33,165)	1,922	(31,243)
<b>Total Food Safety</b>	<b>288,725</b>	<b>(156,899)</b>	<b>131,826</b>	<b>42,997</b>	<b>174,823</b>
<b>Environmental Protection</b>					
Environmental Protection	448,430	(27,145)	421,285	38,417	459,702
Energy	80,548	0	80,548	403	80,951
Air Quality	27,000	(263)	26,737	288	27,025
Contaminated Land	5,000	(2,575)	2,425	116	2,541
<b>Total Environmental Protection</b>	<b>560,978</b>	<b>(29,983)</b>	<b>530,995</b>	<b>39,224</b>	<b>570,219</b>
<b>Public Health</b>					
Emergency Works In Default	16,500	(20,600)	(4,100)	783	(3,317)
Public Health	585,397	(77,136)	508,261	69,849	578,110
Pest Control	21,097	(32,583)	(11,486)	5,851	(5,635)
Dog Warden	16,027	(2,060)	13,967	247	14,214
PH Burials	0	0	0	21	21
Out Of Hours Services	81,132	0	81,132	1,172	82,304
<b>Total Public Health</b>	<b>720,153</b>	<b>(132,379)</b>	<b>587,774</b>	<b>77,923</b>	<b>665,697</b>
<b>Support &amp; Development</b>					
Support & Development	297,978	0	297,978	49,212	347,190
Anchor	2,660	(15,000)	(12,340)	352	(11,988)
Houseproud	231	0	231	0	231
Licensing Authority	116,653	(225,550)	(108,897)	53,054	(55,843)
<b>Total Support &amp; Development</b>	<b>417,522</b>	<b>(240,550)</b>	<b>176,972</b>	<b>102,618</b>	<b>279,590</b>
<b>Total Environmental Health</b>	<b>2,667,985</b>	<b>(703,373)</b>	<b>1,964,612</b>	<b>431,324</b>	<b>2,395,936</b>
<b>Built Environment</b>					
<b>Building Control (Ring-fenced)</b>					
Building Control - Charging Account	615,069	(774,484)	(159,415)	145,979	(13,436)
<b>Total Building Control (Ring-fenced)</b>	<b>615,069</b>	<b>(774,484)</b>	<b>(159,415)</b>	<b>145,979</b>	<b>(13,436)</b>
<b>Building Control (Other)</b>					
Building Control - Non Fee Account	137,978	0	137,978	24,639	162,617
<b>Total Building Control (Other)</b>	<b>137,978</b>	<b>0</b>	<b>137,978</b>	<b>24,639</b>	<b>162,617</b>
<b>Design Team</b>					
Civil Engineering	117,685	(25,981)	91,704	(91,704)	0
District Drainage	0	0	0	44,402	44,402
Cleaning Ditches & Streams	115,380	0	115,380	0	115,380
<b>Total Design Team</b>	<b>233,065</b>	<b>(25,981)</b>	<b>207,084</b>	<b>(47,302)</b>	<b>159,782</b>